

## COMMITTEES IN COMMON

**Minutes of the meeting held in public on Wednesday, 24 April 2019, 5.30pm – 6.30pm  
The Wesley Euston Hotel and Conference Venue  
81 – 103 Euston Square, London NW1 2EZ**

<b>Voting Members Present:</b>	
<b>Ealing CCG</b>	
Mark Easton	Accountable Officer
Carmel Cahill	Lay Member
Vijay Tailor	Vice Chair
<b>East and North Hertfordshire CCG</b>	
Denise Boardman	Director for Primary Care Development
Dr Linda Mercy	Public Health Consultant
<b>Herts Valley CCG</b>	
Alison Gardner	Lay Board Member
Catherine Page	GP Board Member
<b>NCL Joint Commissioning Committee</b>	
Ms Karen Trew (Chair)	Governing Body Vice Chair and Lay Member, Enfield CCG
Dr Peter Christian	Governing Body Chair, Haringey CCG
Ms Kathy Elliott (Vice Chair)	Governing Body Lay Member, Camden CCG
Dr Neel Gupta	Governing Body Chair, Camden CCG
Ms Helen Pettersen	Accountable Officer, Barnet, Camden, Enfield, Haringey and Islington CCGs
Dr Jo Sauvage	Governing Body Chair, Islington CCG and Convenor of Meeting
Sharon Seber	Independent Clinician
Dr Hetul Shah	Governing Body GP Member, Enfield CCG
Dr Clare Stephens	Governing Body GP Member, Barnet CCG
Mr Dominic Tkaczyk	Governing Body Lay Member, Barnet CCG
<b>NEL Joint Commissioning Committee</b>	
Kash Pandya	Havering CCG and Redbridge CCG
Noah Curthoys	Tower Hamlets CCG
Nadeem Farooq	Newham CCG
<b>Attendees:</b>	
Ms Sarah Mansuralli	Chief Operating Officer, Camden CCG and SRO for the Moorfields Consultation Programme
Ms Denise Tyrrell	Moorfields Consultation Programme Director, NCL CCGs
Mr Nick Strouthidis	Medical Director, Moorfields Eye Hospital NHS Foundation Trust
Jo Moss	Director, Strategy and Development, Moorfields Eye Hospital NHS Foundation Trust
Dr Dee Hora	NCL Clinical Lead for Planned Care (Primary Care)
Mr Peter Edwards	Partner, Capsticks
<b>Apologies:</b>	
Dinesh Kapoor	Waltham Forest CCG
Gary Marlowe	City and Hackney CCG
<b>Minutes</b>	
Steve Beeho	Board Secretary, Haringey CCG

<b>1.</b>	<b>Welcome and Apologies</b>
1.1	Jo Sauvage welcomed voting members of the North Central London (NCL) Joint Commissioning Committee (JCC), North East London (NEL) JCC, Ealing CCG, Herts Valley CCG and the East and North Herts CCG who had come together to form the Committees in Common to approve the launch of the consultation for the proposed relocation of the Moorfields Eye Hospital site at City Road to the St Pancras hospital site.
1.2	She noted that in addition to the voting members of the CCGs and Joint Committees, there were also non-voting members and officers in attendance.
1.3	As it was a meeting in common, quoracy would therefore reside with each group represented in accordance with their Terms of Reference. In the event of any committees not being quorate, contingency arrangements had been agreed to ensure that a decision will be made by 1 May 2019.
<b>2.</b>	<b>Introduction to proceedings and format of meeting</b>
2.1	Jo Sauvage noted that she was chairing the meeting in the sense of being a meeting convenor, but the formal governance responsibilities remained with each individual organisation's committee or Governing Body.
2.2	It was anticipated that this would be the first of two (pre- and post-consultation) meetings of the Committees in Common.
2.3	Representatives of the 14 CCGs with material contract values have been preparing for the consultation as members of the Consultation Programme Board, which also includes representatives from NHS England and Improvement, as well as Specialised Commissioning.
2.4	A briefing paper had been circulated to all voting members of the Committees in Common setting out the purpose and decisions to be made by this Committee. It was important that the development of the preferred option meets the Secretary of State for Health and Social Care's four tests of service reconfiguration: <ul style="list-style-type: none"> <li>• Strong public and patient engagement</li> <li>• Consistency with current and prospective need for patient choice</li> <li>• Clear, clinical evidence base</li> <li>• Support for the proposals from clinical commissioners.</li> </ul>
2.5	The Committee would determine whether the PCBC makes the case to commissioners to undertake a public consultation on the preferred option on the basis that the four tests of service change have been sufficiently met.
2.6	Peter Edwards, a partner at Capsticks, was in attendance to ensure that the meeting was in accordance with legal requirements.
<b>3.</b>	<b>Declarations of Interest of voting members</b>
3.1	Declarations of interest had been submitted by voting members prior to the meeting and would be appended to the meeting minutes. No additional declarations were made.

4.	<b>Questions From the Public Relating to the Agenda</b>
4.1	No questions were asked by members of the public.
4.2	The responses to questions raised in advance of the meeting by North East London Commissioning Alliance's Joint Commissioning Committee (JCC) had previously been circulated. There were no further questions in response to the answers provided.
5.	<b>Moorfields Consultation Proposal</b>
5.1	Sarah Mansuralli introduced the presentation and welcomed the support of the clinical commissioning groups represented here today which enabled the Committees in Common decision making process. She noted that all of the Governing Bodies and JCCs represented had had the opportunity to review the draft PCBC and supporting documents during their earlier iterations and therefore the presentation would focus on the assurances the Committees meeting in Common required in order to make the decision to launch the public consultation.
5.2	<b>Strong patient and public engagement</b> Jo Moss highlighted that engagement had been a core component of all of the phases of the work which had taken place so far, and this had intensified over the last six to nine months. In order to ensure inclusivity of staff, patients, community representatives and voluntary sector partners there were a range of opportunities to express their views via, surveys, drop-in sessions and open discussion groups in London, Hertfordshire, Buckinghamshire and Kent.
5.3	In order to further ensure that equality duties are fully met, discussions had also taken place with a wide range of vulnerable people, including older people with visual impairment, people with learning disabilities, black and ethnic minorities and people with physical disabilities. There had also been strong engagement with local residents in Camden and Islington, as well as in CCGs and local authorities further afield. In addition, the Oriel Advisory Group, chaired by Emily Brothers, a governor of the Moorfields Eye Hospital, had been established to enable patient and public representatives to advise on approaches to engagement. Ms Moss highlighted that Ms Brothers was in the public audience for today's meeting.
5.4	The majority of the participants in discussions had been supportive of the proposed centre, but a number of survey respondents had expressed concern about potential disruption for patients and staff.
5.5	The top theme of the feedback was accessibility. It was highlighted that although accessibility to the transport 'hub' would be improved, there was nevertheless concern about the distance from the 'hub' to the actual site and this issue would be considered further. Improvements to clinical services and the patient experience, as well as a well-managed transition were all considered critical to the success of the proposed relocation.
5.6	<b>Patient choice</b> Nick Strouthidis underlined that the proposed change would not affect clinical services across the rest of the network. Access to the current care pathways would remain the same and there would be no change as a result to district hubs, local surgical centres or community-based outpatient clinics. The patient experience would significantly improve, as the move to modern, fit-for-purpose estate would streamline the patient 'journey', while also offering more comfort to patients who are often in a vulnerable situation.

5.7	<p><b>Clinical case for change</b></p> <p>It was noted that the London Clinical Service had scrutinised the clinical case for change and supported the clinical evidence base that developing a new integrated eye care, education and research centre facility with partners could create an unrivalled global hub for world-leading eye health.</p>
5.8	<p>In contrast to the current City Road facility, which is over 125 years old, the proposed new facility would deliver a bespoke clinical environment building on the trust's clinical model and service improvement and sustainability programme, while also providing a purpose-built environment for the trust's research and education teams.</p>
5.9	<p>The redevelopment proposal would place the centre at the forefront of digital technologies (such as tele-ophthalmology) and new screening, diagnostic and treatment technologies (including Artificial Intelligence). The centre would also be a 'cog' in a wider system, with increased opportunities for collaboration with primary care and secondary care.</p>
5.10	<p><b>Support from commissioners</b></p> <p>Letters of support had been received from CCGs with material contracts with the Trust subject to further modelling to confirm that the capacity at the new facility is aligned with the activity requirements in NCL, as well as wider London and UK-wide capacity plans. Further modelling has been scoped will take place on how the proposal will impact on future anticipated shifts in elective activity being undertaken.</p>
5.11	<p>Ms Mansuralli further confirmed support from the London Clinical Senate, NHS England's Oversight Group for Service Change and Reconfiguration (OGSCR) who had reviewed the PCBC in March 2019 and confirmed that commissioners should proceed to consultation, subject to commissioners' governance processes and decision-making.</p>
5.12	<p>The launch of public consultation on the potential relocation of the Moorfields Hospital Old Street site was also approved by the London Regional Director of Commissioning on behalf of NHS England Specialist Commissioned services. However, this decision was subject to CCG decision-making at the Committees in Common.</p>
5.13	<p>The Equality Impact Assessment (EIA) completed for the PCBC would be updated post consultation to ensure that any equalities implications are identified and appropriately considered in the next phase. The Consultation Institute will be quality assuring the engagement and consultation process.</p>
5.14	<p>Extensive engagement proportionate to the scale of change and the patient cohort had been carried out with the relevant Health Oversight and Scrutiny Committees. As a key part of this, an NCL JOSOC meeting was due to take place on 29 April 2019.</p>
5.15	<p><b>Programme Board, governance and accountability</b></p> <p>Denise Tyrrell provided an overview of the governance structure, noting that the Programme Board meets monthly.</p>
5.16	<p><b>Next steps subject to approval</b></p> <p>Sarah Mansuralli summarised the next steps and projected timeline, subject to approval at this meeting.</p>
6.	<p><b>Members Voting</b></p>

6.1	Prior to the voting, members were given the opportunity to ask questions and make comments.
6.2	The programme team was commended for producing clear and well-thought-through papers and an excellent presentation.
6.3	<p>The Committees in Common:</p> <ul style="list-style-type: none"> <li>• <b>APPROVED</b> the Pre-Consultation Business Case</li> <li>• <b>NOTED</b> the London Clinical Senate’s report, recommendations, cover letter and response letter</li> <li>• <b>APPROVED</b> the Consultation Mandate</li> <li>• <b>NOTED</b> the Consultation, communications and engagement plan</li> <li>• <b>NOTED</b> the Assurance letters from the NHS England’s Oversight Group for Service Change and Reconfiguration and the NHS Improvement Resource Allocation Committee</li> <li>• <b>NOTED</b> the NHS England London Specialised Commissioning view on launching the consultation</li> <li>• <b>APPROVED</b> the proposal to move to public consultation.</li> </ul>
6.4	Jo Sauvage noted that subject to the Programme Board receiving appropriate guidance on the initiation of Purdah due to the forthcoming European Parliament election, there might potentially be a delay to the launch of the consultation.
6.5	In the meantime, the draft minutes would be circulated on 29 April 2019 for approval by 2 May 2019. Any outstanding Chair’s Actions required due to non-quoracy relating to decisions taken at this meeting would need to be finalised by 1 May 2019.
6.6	After the consultation has concluded and the Decision-Making Business Case has been approved by NHS England and Improvement in their regulatory capacity, the Committee in Common will be asked to reconvene in late 2019.
7.	<b>Any Other Business</b>
7.1	There was no other business.
8.	<b>Close</b>
8.1	Jo Sauvage thanked everybody for attending the meeting.

Register of interests - Moorfields CIC Meeting 24 April 2019

First Name	Second Name	Current position (s) held- i.e. Governing Body, Member practice, Employee or other	Declared Interest- (Name of the organisation and nature of business)	Type of Interest			Is the interest direct or indirect?	Nature of Interest	Date of Interest	
				Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests			From	To
<b>North Central London Joint Commissioning Committee- Voting Members</b>										
Hetul	Shah	GP Governing Body Member, Enfield CCG	Boundary Court Surgery Clinical Lead GP and member of management team	Yes			Direct	Clinical Lead GP	1.3.17	present
			North Middlesex, 7 day access	Yes			Direct	GP working in clinical capacity ad hoc	1.9.14	present
			Dr Hetul Shah Ltd - company invoices for work which includes the CCGs ERS as GP Triager	Yes			Direct	Director	1.3.17	present
			Dr Hetul Shah Ltd				Indirect	Wife is a director	1.3.17	present
			Enfield Healthcare Alliance (part of the Enfield Collaborative Group: Enfield GPP Collaboration which may be seeking to do business with the NHS)	Yes			Direct	Shareholder	1.6.18	present
			EHA is a member of the pan-Enfield Federation EHCL	Yes			Direct	EHA is a member	16.10.17	present
			Chalfont Road Surgery (part of the Enfield collaborative group)				Indirect	member of the management team	1.3.17	present
			EHA (Enfield Healthcare Alliance) Company seeking to do business with the NHS)	Yes			Direct	Employee (through being Clinical Lead at Boundary Court) and Shareholder (through Dr Hetul Shah Ltd)	1.6.17	present
			Primary Care Urgent Access Service at Evergreen Surgery	Yes			Direct	Occasional shifts	1.12.16	present
			The Latymer School at Edmonton (charity number 325078)			Yes	Direct	Trustee	1.10.17	present
			GP surgeries in Enfield	Yes			Direct	GP locum	1.8.13	present
			CCG Enfield Referral Service	Yes			Direct	GP Triager	1.11.17	present
Walk in Centre at Evergreen Surgery	Yes			Direct	Occasional shifts	1.8.13	present			

			South East Locality Medicine Management Lead for the CCG (Paid role additional to GB role	Yes			Direct	Medicine Management Lead for the CCG	1.5.16	present
Peter	Christian	Haringey CCG Chair, West GP Lead GP Partner, Muswell Hill Practice Member, Clinical Cabinet, Haringey CCG Member, Health and Wellbeing Board Member, Collaboration Board Member, Remuneration Committee, Haringey CCG Member, STP Clinical Cabinet and Transformation Board	Muswell Hill Practice	Yes			Direct	Practice Partner	15.3.18	
			Muswell Hill Practice is a member of Federated4Health, the pan-Haringey federation of GP practices.	Yes			Direct	Practice Partner	15.3.18	
			Muswell Hill Practice is a member of WISH - Urgent Care Centre provider at Whittington Hospital.	Yes			Direct	Practice Partner	15.3.18	
			Muswell Hill Practice provides anticoagulant care to Haringey residents under a contract with the CCG.	Yes			Direct	Practice Partner	15.3.18	
			The Hospital Saturday Fund - a charity which gives money to health related issues.			Yes	Direct	Member	15.3.18	
			The Hospital Saturday Fund - a charity which gives money to health related issues.			Yes	Indirect (wife)	Patron	15.3.18	
			The Lost Chord Charity - organises interactive musical sessions for people with dementia in residential homes.			Yes	Indirect (wife)	Patron	15.3.18	
			Haringey Health Connected, the federation of west Haringey GP practices			Yes	Indirect	Practice Manager is Finance Manager	15.3.18	
Kathy	Elliott	Lay Member, Camden CCG	Caversham Group Practice		Yes		Direct	Member of the Patient Participation Group		current
			UK Public Health Register (UKPHR)		Yes		Direct	Assessor and Chair of the Registration Panel		current
			Faculty of Public Health		Yes		Direct	Member		current
Neel	Gupta	Elected GP and GB Chair, Camden CCG	The Keats Group Practice	Yes	Yes		Direct	Salaried Employee	15.11.16	current
Helen	Pettersen	Accountable Officer, NCL CCGs and STP Convener	Royal Borough of Kensington and Chelsea Local Authority			Yes	Indirect	Husband is Programme Manager for Partners in Practice, a social work training programme.		
		Member of all five NCL CCG Governing Bodies								

Josephine	Sauvage	<p>Chair Islington CCG - GP  Partner City Road Medical Centre  Chair of Islington CCG Governing Body  Co-Chair of A&amp;E Delivery Board-Member of Islington Strategy and Finance Committee  - Member of NCL Urgent and Emergency Care Delivery Board  - Member of Islington HWBB  - Member of Joint Haringey &amp; Islington HWBB  - Chair of Haringey &amp; Islington Community Education Provider Network  - Co-Chair NCL STP Clinical Cabinet  - NCL CCG Chair representative on STP Programme Delivery Board  - Member of NCL Local Workforce Advisory Board  SRO Primary Care workforce / new models of care  London Regional representative board member NHSCC  Chair of Wellbeing Partnership</p> <p>Transparency:  1. The Federation has been established with full support of Islington Clinical Commissioning Group (CCG), and any business conducted between commissioners and the federation is subject to normal scrutiny and probity. External auditors have advised the CCG of appropriate process</p>	<p>1. I am a partner at City Road Medical Centre.  City Road Medical Centre is a member of the Islington GP Federation. The share is formally held in the name of Dr Philly O 'Riordan one of my partners</p> <p>2. The practice holds a single share in the Islington GP Group Ltd trading as Islington GP Federation.</p> <p>Board Member of London Region NHS Clinical Commissioners.</p>					City Road Medical Centre is a member of the Islington GP Federation		
Sharon	Seber	South East Governing Body Member, Haringey CCG	JS Medical Practice	X			Direct	Advanced Nurse Practitioner	19.3.18	
		Increasing Healthy Life Expectancy/Long Term Condition Clinical Lead inc Stroke lead, Haringey CCG	JS Medical Practice is a member of Federated4Health, the pan-Haringey federation of GP practices.	Yes			Direct	Advanced Nurse Practitioner	19.3.18	
		Member, Quality and Performance Committee, Haringey CCG	Freshney Consulting			Yes	Indirect (Partner)	Freshney Consulting may seek to do business with the NHS but is not currently doing so.	6.11.18	
		Member, Primary Care Steering Group, Haringey CCG Member, NCL Joint Commissioning Committee Member, Clinical Cabinet, Haringey CCG Member, Camden, Haringey and Islington Responsible Respiratory Prescribing Group	Islington COPD Steering Group		Yes		Direct	Attending Member	5.3.18	
			Speedwell Practice	Yes	Yes		Direct	GP Partner		
			Speedwellness Health Ltd	Yes	Yes		Direct	Director - this is a wholly owned subsidiary company and is dormant		
			Barnet GP Federation	Yes	Yes		Direct	Member		
			NHS England's Medical Directorate, and its Transforming Cancer Services Team			Yes	Direct	Member		
			North Central London Cancer Commissioning Board			Yes	Direct	Chair		



Clare	Stephens	Elected GP Representative, Barnet CCG Governing Body	National Clinical Review Group for Bowel Cancer, NHS England		Yes		Direct	GP Member		
			Medical Advisory Board (to the pan cancer London Commissioning Board)		Yes		Direct	Member		
			All-party Parliamentary Groups for cancer		Yes		Direct	Ad hoc contributions by invitation		
			International Council for Standardisation in Haematology in association with the World Health Organisation			Yes	Indirect	Father is a Board Member		
			Bowel Cancer UK		Yes		Direct	Member of the Clinical Advisory Board		
			St Michael's Grammar School, Air Cadets 393 Squadron local group charity		Yes		Direct	Foundation Governor		
						Yes	Direct	Civilian Committee member		
Dominic	Tkaczyk	Lay Member for Audit and Governance, Barnet CCG	Headway East London (HEL)		Yes		Direct	Treasurer to HEL, which provides services to people with acquired brain injury	1.6.18	
			Healthcare People Management Association		Yes		Direct	Honorary Treasurer	1.10.18	
Karen	Trew	Lay Vice Chair, Enfield CCG Governing Body Lead for Governance and Audit, Enfield CCG Member, Finance and Performance Committee, Enfield CCG Member, Clinical Commissioning Committee, Enfield CCG Member, Procurement Committee, Enfield CCG	Haringey CCG	Yes	Yes		Direct	Member of Haringey CCG Audit Committee	Apr-13	current
			NHS England Performer List Decision Panel (outside of North Central London)	Yes			Direct	Chair of Panels	Apr-13	current
			Broxbourne School Hertfordshire			Yes	Direct	Chair of the Governing Body (previously Governing Body members since Nov. 2004)	Jun-15	current
			Wormley C of E Primary School, Hertfordshire			Yes	Direct	Chair of the Governing Body	2006	current
			Lloyds Pharmacy Clinical Homecare			Yes	Indirect	Son employed in operational role	Apr-17	current

**Herts Valley CCG - Voting members**

Alison	Gardner	Lay Board Member - PPI responsibility	Associate Consultant RCN (occasional - short term Management Consultant OD contracts)	Yes					2009	Continues
			Director - Alison Gardner Limited				Direct	Consultancy, coaching and facilitation, Director, Parish Councillor	2001	Continues
			Preferred supplier of coaching services -BMJ	Yes			Direct		2018	Continues
			Redborn Parish Councillor				Direct		2013	Continues
			GP Partner	Yes			Direct	GP Partner	2003	Continues
			Hertsmere Locality Chair	Yes			Direct	Locality Chair	2018	Continues

Catherine	Page	GP Partner at a member practice, Hertsmere Locality Chair, HVCCG Board Member and GP Clinical Lead	HVCCG Board Member	Yes			Direct	GP Board Member	2018	Continues
			GP Clinical Lead	Yes			Direct	GP Clinical Lead for Mental Health, Learning Disabilities, Dementia and Care Homes	2018	Continues

**Ealing CCG - Voting members**

Mark	Easton	Accountable Officer NWL Collaboration of CCGs	Director of Octopus Health Ltd	Yes			Direct	Company ceased trading and was closed upon taking up position of Accountable Officer NWL CCGs		
			Macmillan Cancer Support	Yes			Partner - Indirect interest	Partner works for Macmillan Cancer Support and occasionally advises London CCGs on cancer organisation and commissioning		
Carmel	Cahill	Lay Member	None							
Dr Vijay	Tailor	Vice Chair	Partner - Hillcrest Surgery	Yes			Direct	GP Partner	1998	
			Clinical Advisor / consultant Optum GP Trainer	Yes			Direct	Clinical Advisor / consultant Optum GP Trainer	2014	

**East and North Herts CCG - Voting members**

Dr Linda	Mercy	Public Health Consultant	None							
Denise	Boardman	Director for Primary Care Development - East and North Hertfordshire CCG	None							

**North East London Joint Commissioning Committee - Voting members**

Dr Dinesh	Kapoor	Clinical Director of Performance & Quality	Leyton Healthcare Practice	Yes			Direct	Senior Executive Partner	2007	Continues
			Leyton & Leystone Locality Commissioning Group	Yes			Direct	Co-Chair	2013	Continues
			Leyton Healthcare	Yes			Direct	GP Trainer and Educational Supervisor	1995	Continues
			Leyton and Leystone Healthcare Limited	Yes			Direct	Director	2009	Continues
			Forrest Community Health Limited	Yes			Direct	On Board of Directors and a shareholder	2009	Continues
			Royal College of General Practitioners		Yes		Direct	Fellow	2012	Continues
			Royal College of General Practitioners		Yes		Direct	Member	2004	Continues
			British Medical Association		Yes		Direct	Member	1985	Continues
			Waltham Forest Local Medical Committee (LMC)		Yes		Direct	Member	1991	Continues
			NHS Havering CCG	Yes			Direct	Lay member, Governance and Audit Chair	2013	2019
			Redbridge CCG	Yes			Direct	a Lay member governance and audit chair	2013	2019
			University of Essex		Yes		Direct	Independent Audit Committee member	2013	2019
			Southend-on-Sea Borough Council		Yes		Direct	Independent Audit Committee member	2016	2018
			Brentwood Citizen's Advice Bureau		Yes		Direct	General Advisor	2009	Continues

Kash	Pandya	Vice Chair JCC and Lay member B&D CCG	Essex Ministry of Justice Advisor Committee		Yes		Direct	Lay member, Governance and Audit Chair	2010	2019
			PriceWaterhouse Cooper			Yes	Indirect	Son is employed as a management Consultant	2013	Continues
			Accenture			Yes	Indirect	Son is employed as Legal Counsel	2015	Continues
			Historic - Her Majesty's Inspector of Constabulary				Direct	Associate Inspector	2011	2018
			Historic - Hillcroft College for Women (Surbiton)		Yes		Direct	Council member & honorary treasurer	2017	Continues
			Historic - Health & Safety Executive		Yes		Direct	Independent Audit Committee member	2017	Continues
Dr Nadeem	Faruq	Newham GP Board Member	Principal	Yes			Direct	GP	2012	Continues
			MSK GPwSI	Yes			Direct	GPwSI	2014	Continues
Noah	Curthoys	Vice Chair Tower Hamlets CCG - Lay Member representative to JCC	Bridgenor Group Limited - private company	Yes			Direct	Director and owner - no business dealing with NELCA or constituent CCGs	2015	Continues
			Northshot Consulting Limited	Yes			Direct	Director and owner - no business dealing with NELCA or constituent CCGs	2011	Continues
			The Democratic Society	Yes			Direct	UK not for profit and Belgian based international charity, no business dealing with NELCA or constituent CCGs. The Democratic Society works in local government and has a client relationship with NHSE.	2016	Continues
Gary	Marlowe	Planned care clinical lead, joint chair SW consortium, member of Governing Body	British Medical Association (BMA)		Yes		Direct	Chair of London Regional Council	2018	Continues
			C&H GP Confederation	Yes			Direct	Member, provider local NHS contracts	2018	Continues
			De Beauvoir Surgery	Yes			Direct	GP partner/provider GMS contract	2018	Continues
			Homerton Hospital / Local GP practice			Yes	Indirect	Used by members of my family, including current on-going care	2018	Continues