



North East London Commissioning Alliance

+NHS North East London Commissioning Alliance
City and Hackney, Newham, Tower Hamlets
Waltham Forest, Barking and Dagenham,
Havering and Redbridge CCGs

Sarah Mansuralli
Chief Operating Officer
Camden CCG

VIA EMAIL

15 April 2019

Dear Sarah

Review of Moorfields Pre Consultation Business Case by North East London JCC

Thank you for sharing the PCBC and related documents with our Joint Commissioning Committee. The Committee met virtually on 10th April 2019 to consider its response to the proposals.

Overall the JCC welcomed the plans to consult on the transfer of Moorfields Hospital to St Pancras. The JCC welcomed the thorough nature of the work to date and agreed that the plans will support improvements in care for patients and their carers both within North East London and more widely.

The Committee raised a number of points which are set out below, many of which we believe are already part of the ongoing work to develop the proposals.

- The plans need to be set in the context of a broader strategy for ophthalmic care in London. How will the changes being proposed within the hospital impact on primary care and the wider health system, with focus on workforce, use of digital opportunities and out of hospital capacity and resources?
- The Committee wanted to understand better the digital strategy that would underlie the broader change in the model of care
- How robust are the demand and capacity assumptions that support the case, for example how does 3% growth relate to broader demographic changes.
- Does the project have robust risk management registers in place that ensure the risks to the programme are understood and mitigated appropriately
- What will be the impact of changes at Moorfields on local ophthalmic services e.g. optometrists, and on satellite services currently provided by the Trust elsewhere in London
- There were concerns raised at the lack of detail in the financial case and the JCC would like assurance financial risks have been suitably modelled and mitigated.

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Chair: Dr Anwar Khan | Accountable officer: Jane Milligan

- Will the plans make suitable allowance for access to the site, eg local bus routes to the hospital, car and taxi pick-up points at the site, disabled access etc.
- How have impacts on other acute providers been considered e.g. Western Eye, GOSH, Barts Health for oncology
- The JCC welcomed the focus on innovation and R&D but wanted to ensure the R&D strategy is further developed
- There was general support for the detailed plans for patient and public involvement and the Committee was keen to ensure these cover hard to reach groups.

We look forward to continuing to work with you on these proposals as we move into the next stage of the process.

Please contact myself or Kate McFadden-Lewis if you would like further information on the above.

Yours sincerely,



Les Borrett
Director of Strategic Commissioning
North East London NHS Commissioning Alliance

cc: Jane Milligan
Anwar Khan
Sam Everington
Denise Tyrell
Alan Steward
NELCA Committee in Common members